



**SIERRA VISTA HOSPITAL GOVERNING BOARD
REGULAR MEETING AGENDA
Elephant Butte Lake RV
Resort Center
3-25-25**

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**Closed session items will be handed out in closed session*

High quality for every patient, every day.



**AGENDA
SIERRA VISTA HOSPITAL
GOVERNING BOARD REGULAR MEETING**

March 25, 2025

12:00pm

**Elephant Butte Lake RV
Event Center**

MISSION STATEMENT: Provide high quality, highly reliable and medically proficient healthcare services to the citizens of Sierra County.

VISION STATEMENT: Become the trusted, respected, and desired destination for the highest quality of healthcare in the state of New Mexico; exceed compliance and quality expectations and improve the quality of life for our patients and community.

VALUES: Stewardship. Honest. Accountable. Respect. Professional. Kindness. Integrity. Trust. (SHARP KIT)

GUIDING PRINCIPLES: High quality for every patient, every day.

TIME OF MEETING: 12:00pm

PURPOSE: Regular Meeting

COUNTY

Kathi Pape, **Chair**
Serina Bartoo, **Vice Chair**
Shawnee R. Williams, Member

ELEPHANT BUTTE

Katharine Elverum, Member
Richard Holcomb, Member

CITY

Bruce Swingle, Member
Jesus Baray, Member
Greg D'Amour, Member

EX-OFFICIO

Don Bates, CEO
Amanda Cardona, VCW
Janet Porter-Carrejo, City Manager, EB
Amber Vaughn, County Manager
Gary Whitehead, City Manager, TorC
Jim Paxon, JPC Chair

VILLAGE of WILLIAMSBURG

Cookie Johnson, **Secretary**

SUPPORT STAFF:

Ming Huang, CFO
Sheila Adams, CNO
Heather Johnson, HIM Mgr.
Lisa Boston, Compliance
Zach Heard, Patient Experience Officer

Ovation:

Erika Sundrud
David Perry

AGENDA ITEMS**PRESENTER****ACTION REQUIRED**

- | | | |
|--------------------------------|-------------------------|----------------------|
| 1. Call to Order | Kathi Pape, Chairperson | |
| 2. Pledge of Allegiance | Kathi Pape, Chairperson | |
| 3. Roll Call | Jennifer Burns | Quorum Determination |
| 4. Approval of Agenda | Kathi Pape, Chairperson | Amend/Action |

“Are there any items on this agenda that could cause a potential conflict of interest by any Governing Board Member?”

- | | | |
|--------------------------------------|-------------------------|--------------|
| 5. Approval of minutes | Kathi Pape, Chairperson | |
| A. February 25, 2025 Regular Meeting | | Amend/Action |

- | | | |
|---|--|-------------|
| 6. Public Input – 3-minute limit | | Information |
|---|--|-------------|

7. **Old Business-**
None

8. **New Business-**
None

9. Finance Committee- Bruce Swingle, Chairperson

- | | | |
|-----------------------------|-----------------|--------|
| A. January Financial Report | Ming Huang, CFO | Action |
| B. SCRDA Agreement | Don Bates, CEO | Action |

10. Board Quality- Shawnee Williams, Chairperson

- | | | |
|--|--|------------|
| A. Downtime resilience | | Discussion |
| B. Medical staff policies and form | | |
| C. Mock survey assignments and corrective action | | |
| D. Incident reports and quality improvement | | |
| E. Education topics | | |
| F. Compliance reports | | |

11. Administrative Reports

- | | | |
|------------------------------|-------------------------|--------|
| A. Patient Experience Report | Zach Heard, PEO | Report |
| B. Nursing Services | Sheila Adams, CNO | Report |
| C. CEO Report | Don Bates, CEO | Report |
| D. Governing Board | Kathi Pape, Chairperson | Report |

Motion to Close Meeting:

12. Executive Session – In accordance with Open Meetings Act, NMSA 1978, Chapter 10, Article 15, Section 10-15-1 (H) 2, 7 and 9 including credentialing under NM Review Organization Immunity Act, NMSA Section 41-2E (8) and 41-9-5 the Governing Board will vote to close the meeting to discuss the following items:

Order of business to be determined by Chairperson:

10-15-1(H) 2 – Limited Personnel Matters

A. Privileges

Don Bates, CEO

RP Delegated Initial-

John H. Lampe, MD

Provisional to 2-year-

Nikhil Mehta, MD (ESS)

Timothy Overton, MD (ESS)

2-year Reappointment-

Ruth S. Bennett, DO

Terms-

Yvonne Muojieje, DPM

Kamran Kamali, MD

B. 90 – Day CEO Evaluation

Kathi Pape, Chair

10-15-1 (H) 7 – Attorney Client Privilege/ Pending Litigation

A. EHR Update

Don Bates, CEO

10-15-1 (H) 9 – Public Hospital Board Meetings- Strategic and long-range business plans

A. Ovation Report to Board

Erika Sundrud, Ovation

Roll Call to Close Meeting:

13. Re-Open Meeting – As required by Section 10-15-1(J), NMSA 1978 matters discussed in executive session were limited only to those specified in the motion to close the meeting.

10-15-1(H) 2 – Limited Personnel Matters

A. Privileges

Action

RP Delegated Initial-

John H. Lampe, MD

Provisional to 2-year-

Nikhil Mehta, MD (ESS)

Timothy Overton, MD (ESS)

2-year Reappointment

Ruth S. Bennett, DO

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B. 90 – Day CEO Evaluation

Action

10-15-1 (H) 7 – Attorney Client Privilege/ Pending Litigation

A. EHR Update

Report

10-15-1 (H) 9 - Public Hospital Board Meetings- Strategic and long-range business plans

A. Ovation Report to Board

Report

14. Other

Next Regular Meeting- April 22, 2025 @ 12:00

Discussion

15. Adjournment

Action

**SIERRA VISTA HOSPITAL
GOVERNING BOARD REGULAR MEETING MINUTES**

February 25, 2025

12:00pm

**Elephant Butte Lake RV
Event Center**

1. The Governing Board of Sierra Vista Hospital met February 25, 2025 at 12:00pm at Elephant Butte Lake RV Resort Event Center for a regular meeting. Kathi Pape, Governing Board Chairperson, called the meeting to order at 12:00.

2. Pledge of Allegiance

3. Roll Call:

COUNTY

Kathi Pape, **Chair**, Present
Serina Bartoo, **VC**, Present
Shawnee R. Williams, Present

ELEPHANT BUTTE

Katharine Elverum, Present
Richard Holcomb, Present

CITY

Bruce Swingle, Present
Jesus Baray, Absent
Greg D'Amour, Present by phone

EX-OFFICIO

Don Bates, CEO, Present
Amanda Cardona, VCW, Absent
Janet Porter-Carrejo, CM, EB, Absent
Amber Vaughn, CM, Absent
Gary Whitehead, CM, TorC, Present
Jim Paxon, JPC Chair, Present

VILLAGE of WILLIAMSBURG

Cookie Johnson, **Secretary**, Present

SUPPORT STAFF:

Ming Huang, CFO
Lawrence Baker, HR Director
Sheila Adams, CNO
Zachary Heard, PEO
Lisa Boston

Ovation:

Erika Sundrud

4. **Approval of the agenda** Kathi Pape, Chairperson
Serina Bartoo motioned to approve the agenda. Cookie Johnson seconded. Motion carried unanimously.

“Are there any items on this agenda that could cause a potential conflict of interest by any Governing Board Member?” None

5. **Approval of minutes** Kathi Pape, Chairperson
A. January 28, 2025, Regular Meeting
1. Amend to include October in motion to approve financial report.
Cookie Johnson motioned to approve the amended January 28, 2025, regular meeting minutes. Bruce Swingle seconded. Motion carried unanimously.

6. **Public Input –**
Ted Kudzrowski addressed the board asking for answers regarding the crash of the computer system, uncashed checks, security for the computer system, insurance denials in the ER due to provider out of network status and contract staff.

7. **Old Business-**
None

8. **New Business-**
A. FY24 Audit & Resolution 25-101
Ming Huang, CFO, directed board members to page 11. Last year on November 12th the audit firm of DZA, PLLC (Dingus), presented the FY24 audit in closed session. This is the resolution needed for the state that acknowledges the FY24 audit findings and accepts management’s responses for correcting the findings.
Cookie Johnson motioned to approve Resolution 25-101. Katharine Elverum seconded. Motion carried unanimously.

9. **Finance Committee- Bruce Swingle, Chairperson**
No Meeting

10. **Board Quality- Shawnee Williams, Chairperson**
No Meeting

11. **Administrative Reports**
A. **Human Resources**

LJ Baker handed out his monthly board report. Under Human Resource Trends Snapshot, the number of new hires to date and the number of terminations to date should be 22 each, not 15. Key vacancies remain the same and we are having a hard time finding a physical therapist. We are looking for a nurse practitioner to fill Karen Fiato’s position. Jamie Robillard will be leaving the walk-in clinic/ SVH and Emily Gerardo will take her place once she is credentialed.

We are still talking to 3 Crosses to get our surgical services back up. EVS and Dietary positions are always open. We didn’t have any involuntary terminations in January. Don Bates and LJ recently met with the Governor’s staff in Santa Fe. There are several bills related to healthcare that could have real impacts on SVH and all hospitals in New Mexico. Meetings were held with our political delegation including Armstrong, Dow and Brantley regarding critical healthcare legislation and support for SVH.

We are in the process of getting an RFP out for the Rehab building. The first part of master plan 2025 is to move Rehab services out of the chapel and into its own stand-alone facility to be built on the northwest portion of the campus. Contract staff decreased by one and travel staff has decreased by two.

B. Patient Experience Report

Zach Heard explained that the data for this report comes from complaint logs, survey results and direct patient comments. The most frequent complaints are in the patient care category followed by communication, phone conduct, staff behavior and billing issues. Each of these categories has subcategories to break down the complaint further.

Primary findings, plans of action, further assessment and corrective action are documented in this report. The end goal for the patient experience is to get our grades up and provide better customer service. Discussion was held regarding Press Ganey and how patient surveys are distributed and received.

C. Nursing Services

Sheila Adams, CNO, reported that we have had lower numbers in MedSurg. Our nursing team completed the attestation for the HDAA quality measures. The clinical team, including nurses, imaging, laboratory, respiratory and admissions are working on populating Cerner with the downtime paperwork. All charges, notes and patient encounters during our EHR outage must be manually entered. It takes one full day of manual entering to equal one day of business. Our Trauma survey was a success, and we may have scored high enough to receive a three-year certification.

D. CEO Report

Dr. Don Bates reported that on February 17th, our DNFB days were 9.31 and as of yesterday they have dropped to 8.74. AR days on the 17th were 70 days (46 days excluding S/P). Today, AR gross is 72.18 days and 62 days excluding bad debt. Claims are dropping. Medicare pays within 14 days and the others pay within 30 to 45 days. We will see a lull because of the outage but then we will see a wave of payments coming in and AR coming down. The validation rate on the 17th was 58%, today validation is at 73%. Cash on hand is still 79 days.

Sabrina Alvord is leaving the clinic in March, and we have found and hired Kelly Foster to replace her. She has worked in all of the modalities that we work with and more. LJ Baker will be leaving us in April. We have three HR candidates lined up and will be conducting interviews in the next few weeks.

We reviewed the CHNA survey results in January and are composing an action plan to address the top items. Ming will post the legal for the RFP for the new rehabilitation services building. We need to move forward on the buildout prior to July to get in line and ask for additional funding. We hope to have a contractor nailed down by May 5th. Don has been appointed to the NMHA Behavioral task force and spent some time in Santa Fe attending the Legislative session on February 19 and 20th. Discussion was held regarding growing your own nurses and VA patient treatment.

E. Governing Board

Kathi Pape discussed the Ovation Board Education event in Amelia Island, Florida. The theme was Evolve! The strategic plan, where we are going, the budget, the forecast for the next two to three years and how we are going to address these things were discussed. Knowledge builds confidence which in turn builds courage which in turn leads to building connections. Connections fit in with succession planning, vulnerability fits in with teamwork. Annual policy review, board self-assessment and how are we doing and where are we going with our strategic plan should be our focus.

Our board was awarded the silver certification for 2024. We missed gold by just a few points.

Motion to Close Meeting:

Cookie Johnson motioned to close the meeting and go into Executive session. Serina Bartoo seconded.

12. Executive Session – In accordance with Open Meetings Act, NMSA 1978, Chapter 10, Article 15, Section 10-15-1 (H) 7 & 9 the Governing Board will vote to close the meeting to discuss the following items:

Order of business to be determined by Chairperson:

10-15-1 (H) 7 – Attorney Client Privilege/ Pending Litigation

A. EHR Outage Update

Aaron Dow, CIO

10-15-1 (H) 9 – Public Hospital Board Meetings- Strategic and long-range business plans

A. Ovation Report to Board

Erika Sundrud, Ovation

Roll Call to Close Meeting:

Kathi Pape – Y

Serina Bartoo – Y

Shawnee Williams – Y

Katharine Elverum – Y

Richard Holcomb – Y

Bruce Swingle – Y

Greg D’Amour – Y

Cookie Johnson - Y

13. Re-Open Meeting – As required by Section 10-15-1(J), NMSA 1978 matters discussed in executive session were limited only to those specified in the motion to close the meeting.

10-15-1 (H) 7 – Attorney Client Privilege/ Pending Litigation

A. EHR Outage Update- No Action

10-15-1 (H) 9 – Public Hospital Board Meetings- Strategic and long-range business plans

A. Ovation Report to Board- No Action

14. Other

Next Regular Meeting- March 25, 2025 @ 12:00. Finance Committee will meet at 11:00 on March 25, 2025. Board Quality / Compliance will meet on March 24, 2025, at 10:00.

15. Adjournment

Cookie Johnson motioned to adjourn. Serina Bartoo seconded. Motion carried unanimously.

Jennifer Burns, Recording Secretary

Date

Kathi Pape, Governing Board Chair

Date



Financial Analysis

January 31st, 2025

Days Cash on Hand for January 2025 are 93 which equals to \$9,409,738 (Senate Bill 161 \$1,500,000+Cost Report Settlement \$790,855+Employee Retention Credit \$2,858,949=\$5,149,804)

Accounts Receivable Net days are 46

Accounts Payable days are 22

Hospital Excess Revenue over Expense

The **Net Income** for the month of January was \$2,354,680 vs. a Budget Income of (\$334,291).

Hospital Gross Revenue for January was \$5,654,494 or \$157,600 more than the budget. Patient Days were 116 – 21 less than December, Outpatient visits were 1,342 – 189 more than December. RHC visits were 809 – 151 more than December and ER visits were 691 – 91 less than December.

Revenue Deductions for January were \$3,229,098 (Adjusted off \$470K of old Athena accounts)

Other Operating Revenue was \$3,040,185, including Employee Retention Credit.

Non-Operating Revenue was \$442,020. Received a donation of \$61,836 from Sierra Vista Hospital Development Organization for patient beds.

Hospital Operating Expenses for January were \$3,143,171.

EBITDA for January was \$2,764,430 vs. a Budget of \$92,396. YTD EBITDA is \$2,848,941 vs. a Budget of \$640,812.

The **Bond Coverage Ratio** in January was -150% vs. an expected ratio of 130%.

Sierra Vista Hospital
 STATISTICS by Month
 January 31, 2025
 (SUBJECT TO AUDIT)

Description	6/30/2025	5/31/2025	4/30/2025	3/31/2025	2/28/2025	1/31/2025	12/31/2024	11/30/2024	10/31/2024	9/30/2024	8/31/2024	Month Ending 7/31/2024
Admissions												
Acute												
Swing												
Total Admissions												
ALOS (acute and swing)												
Patient Days (acute and swing)												
Outpatient Visits												
Rural Health Clinic Visits												
ER Visits												
ER Visits Conversion to Acute Admissions												
Surgery Cases												
Inpatient Surgery Cases												
Outpatient Surgery Cases												
Total Surgeries												
Profitability												
EBITDA % Net Rev												
Operating Margin %												
Rev Ded % Net Rev												
Bad Debt % Net Pt Rev												
Outpatient Revenue %												
Gross Patient Revenue/Adjusted Admission												
Net Patient Revenue/Adjusted Admission												
Salaries % Net Pt Rev												
Benefits % Net Pt Rev												
Supplies % Net Pt Rev												
Cash and Liquidity												
Days Cash on Hand												
A/R Days (Gross)												
A/R Days (Net)												
Days in AP												
Current Ratio												

Sierra Vista Hospital
 TWELVE MONTH STATISTICS
 January 31, 2025
 (SUBJECT TO AUDIT)

Description	1/31/2025		12/31/2024		11/30/2024		10/31/2024		9/30/2024		8/31/2024		7/31/2024		6/30/2024		5/31/2024		4/30/2024		3/31/2024		2/29/2024	
	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending
Admissions																								
Acute	27	30	33	31	24	25	20	30	21	22	18	20												
Swing	2	5	3	2	2	4	5	3	5	2	4	3												
Total Admissions	29	35	36	33	26	29	25	33	26	24	22	23												
ALOS (acute and swing)	4.0	3.9	3.4	3.3	3.1	3.9	4.8	5.3	4.8	3.0	5.3	6.2												
Patient Days (acute and swing)	116	137	121	108	80	113	119	175	126	73	116	142												
Outpatient Visits	1,342	1,153	1,104	1,186	1,185	1,078	1,037	931	1,031	1,082	946	969												
Rural Health Clinic Visits	809	658	765	831	764	872	786	867	855	872	707	814												
ER Visits	691	782	757	714	728	676	726	703	780	693	667	670												
ER Visits Conversion to Acute Admissions	4%	4%	4%	4%	3%	4%	3%	4%	3%	3%	3%	3%												
Surgery Cases																								
Inpatient Surgery Cases	-	-	-	-	-	-	-	-	-	-	-	-												
Outpatient Surgery Cases	-	-	5	33	17	22	17	-	22	11	3	9												
Total Surgeries	-	-	5	33	17	22	17	-	22	11	3	9												
Profitability																								
EBITDA % Net Rev	47%	-2%	-3%	-15%	18%	-1%	-1%	-2%	11%	-2%	-2%	-32%												
Operating Margin %	40%	-18%	-18%	-30%	8%	-15%	-14%	-16.3%	-0.9%	-15.5%	-16.5%	-50%												
Rev Ded % Net Rev	57%	57%	59%	61%	53%	58%	58%	57%	56%	58%	51%	60%												
Bad Debt % Net Pt Rev	6%	13%	11%	9%	5%	10%	9%	11.1%	9.5%	11.7%	5.0%	14%												
Outpatient Revenue %	96%	96%	97%	97%	98%	97%	97%	88%	89%	91%	90%	90%												
Gross Patient Revenue/Adjusted Admission	\$ 7,799	\$ 6,563	\$ 4,965	\$ 5,517	\$ 4,929	\$ 6,328	\$ 7,676	\$ 20,880	\$ 28,268	\$ 20,238	\$ 23,889	\$ 18,262												
Net Patient Revenue/Adjusted Admission	\$ 3,345	\$ 2,795	\$ 2,024	\$ 2,162	\$ 2,330	\$ 2,633	\$ 3,209	\$ 9,052	\$ 12,323	\$ 8,558	\$ 11,638	\$ 7,283												
Salaries % Net Pt Rev	50%	43%	48%	53%	38%	44%	43%	43%	40%	46%	43%	62%												
Benefits % Net Pt Rev	9%	7%	9%	6%	9%	9%	8%	8%	7%	12%	8%	11%												
Supplies % Net Pt Rev	8%	10%	9%	9%	8%	8%	8%	9%	7%	11%	4%	6%												
Cash and Liquidity																								
Days Cash on Hand	93	50	41	48	52	56	55	62	68	75	82	90												
A/R Days (Gross)	79	85	94	82	81	73	71	82	86	77	72	52												
A/R Days (Net)	46	54	67	58	60	57	58	65	68	59	53	32												
Days in AP	22	35	31	23	24	22	27	29	28	33	30	23												
Current Ratio	4.3	3.7	3.7	4.4	4.7	5.0	4.9	3.8	3.6	3.5	4.0	4.4												

Sierra Vista Hospital
Detailed Stats by Month
1/31/2025

(SUBJECT TO AUDIT)

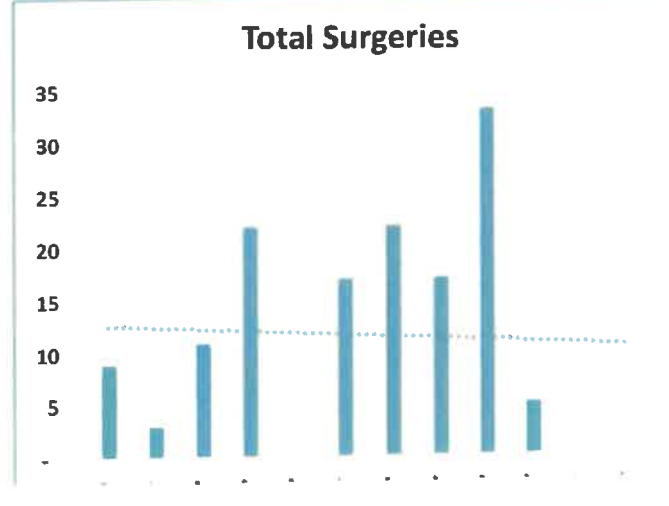
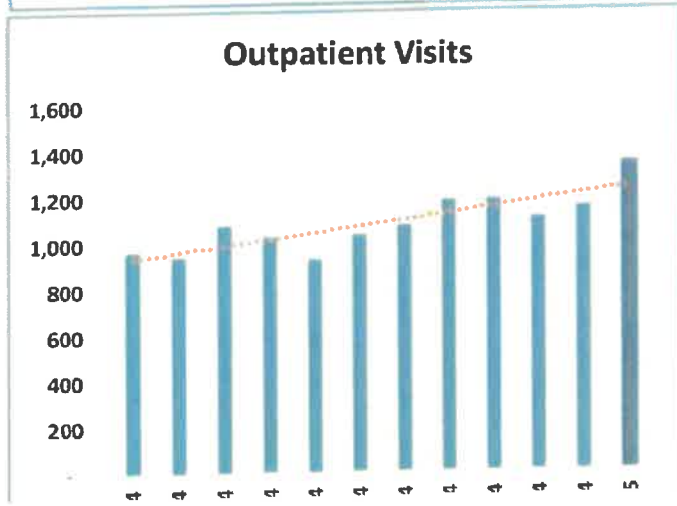
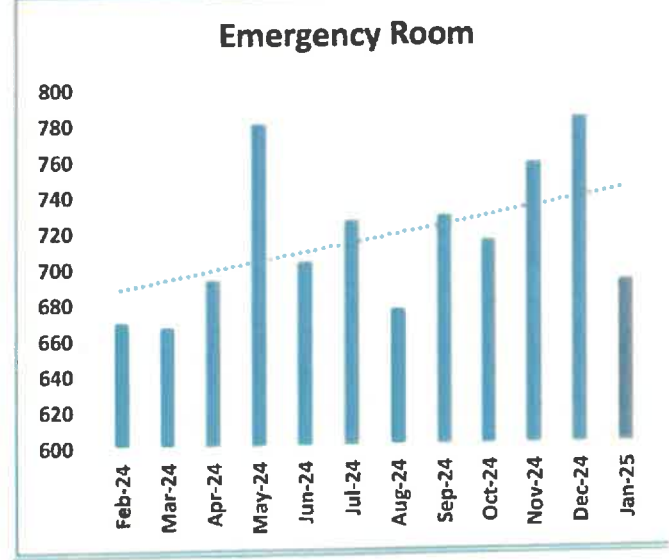
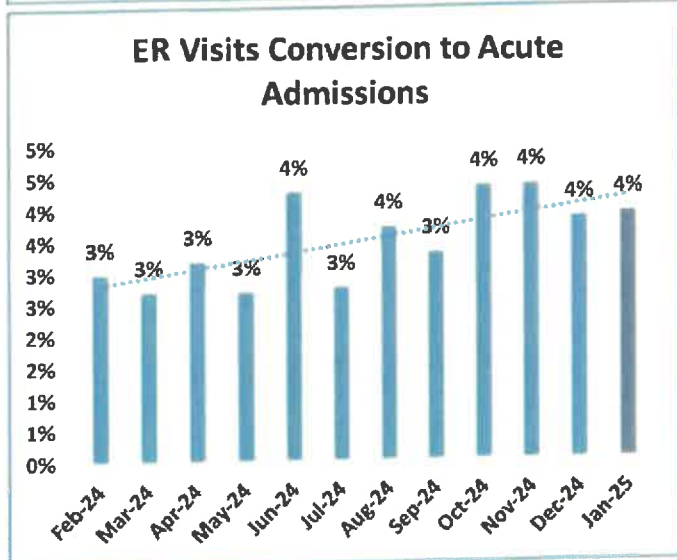
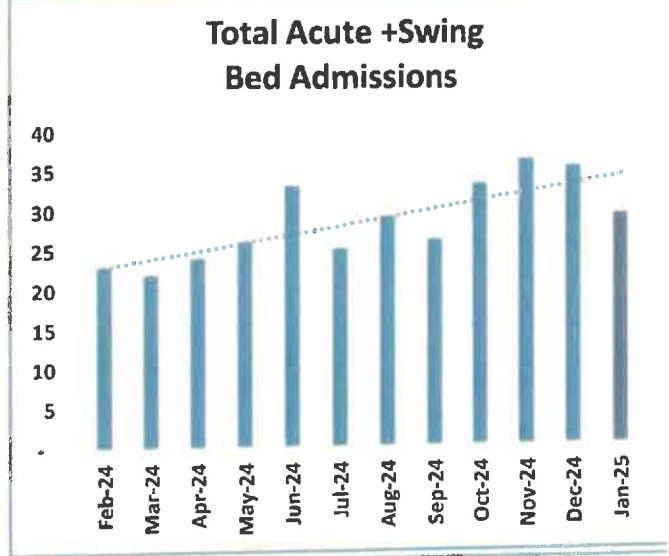
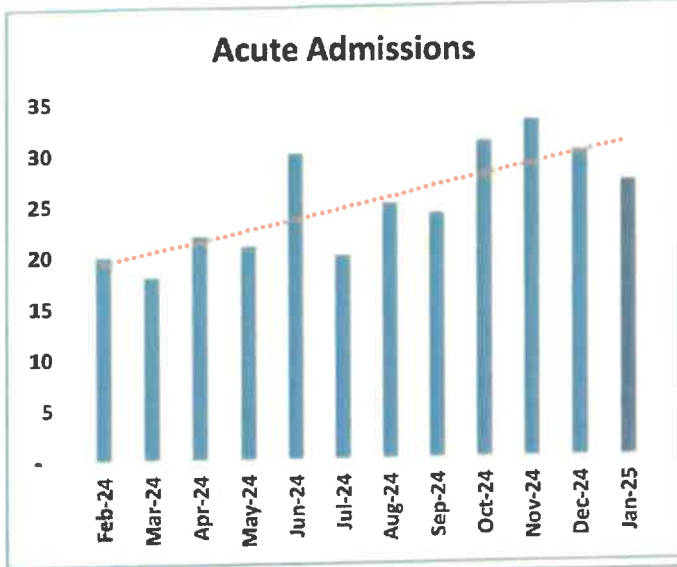
Description	FY2025	Avg FY2025	6/30/2025		5/31/2025		4/30/2025		3/31/2025		2/28/2025		1/31/2025		11/30/2024		9/30/2024		8/31/2024		7/31/2024		
			Month Ending	#DIV/OI	Month Ending	#DIV/OI	Month Ending	#DIV/OI	Month Ending	#DIV/OI	Month Ending	#DIV/OI	Month Ending	#DIV/OI	Month Ending	#DIV/OI	Month Ending	#DIV/OI	Month Ending	#DIV/OI	Month Ending	#DIV/OI	Month Ending
Total Acute Patient Days	605	86	77	2.9	106	3.1	2,843	2,298	2,187	2,187	2,187	2,187	2,187	2,187	2,187	2,187	2,187	2,187	2,187	2,136	2,136	89	76
Total Swingbed Patient Days	189	27	39	1.876	31	-	2,843	2,298	2,187	2,187	2,187	2,187	2,187	2,187	2,187	2,187	2,187	2,187	2,187	2,136	2,136	24	43
Total Acute Hours (based on obsch hrs)	14,840	2,120	1,876	-	2,843	-	2,843	2,298	2,187	2,187	2,187	2,187	2,187	2,187	2,187	2,187	2,187	2,187	2,187	2,136	2,136	1,680	1,820
TOTAL ACUTE	605	86	77	2.9	106	3.1	2,843	2,298	2,187	2,187	2,187	2,187	2,187	2,187	2,187	2,187	2,187	2,187	2,187	2,136	2,136	89	76
Patient Days	190	27	27	30	33	31	31	33	33	33	34	34	33	33	33	33	33	33	33	33	33	25	20
Admits	209	30	27	30	33	31	31	33	33	34	34	33	33	33	33	33	33	33	33	33	25	20	22
Discharges	14,840	2,120	1,876	2,120	2,843	2,843	2,298	2,187	2,187	2,187	2,187	2,187	2,187	2,187	2,187	2,187	2,187	2,187	2,187	2,136	2,136	1,680	1,820
Avg LOS	2.9	3.4	2.9	#DIV/OI	3.1	#DIV/OI	2.9	2.9	2.9	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.2	3.2	3.9	3.5
Medicare Acute	395	56	20	59	81	59	81	81	81	81	81	81	81	81	81	81	81	81	81	81	81	81	64
Patient Days	113	16	6	14	26	14	26	26	26	26	26	26	26	26	26	26	26	26	26	26	26	21	16
Admits	116	17	7	17	26	17	26	26	26	26	26	26	26	26	26	26	26	26	26	26	26	21	18
Discharges	9,504	1,358	497	1,424	1,945	1,424	1,945	1,945	1,945	1,945	1,945	1,945	1,945	1,945	1,945	1,945	1,945	1,945	1,945	1,945	1,945	1,945	1,537
Avg LOS	3.4	3.4	2.9	#DIV/OI	3.5	#DIV/OI	2.9	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.5	3.5	4.1	3.6
SWING - ALL (Medicare/Other)	189	27	39	31	25	31	25	31	31	31	31	31	31	31	31	31	31	31	31	31	31	24	43
Patient Days	23	3	2	5	3	5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	4	5
Admits	19	3	3	4	3	4	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2
Discharges	4,544	649	957	746	602	746	602	602	602	602	602	602	602	602	602	602	602	602	602	602	602	576	1,031
Avg LOS	9.9	9.9	13.0	7.8	8.3	7.8	8.3	8.3	8.3	8.3	8.3	8.3	8.3	8.3	8.3	8.3	8.3	8.3	8.3	8.5	8.5	8.0	21.5
Observations	147	21	19	40	22	40	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	11	22
Patient Days	89	13	15	19	13	19	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13	7	12
Admits	3,519	503	457	958	519	958	519	519	519	519	519	519	519	519	519	519	519	519	519	519	519	273	525
Discharge Hours	5,074	725	691	782	757	782	757	757	757	757	757	757	757	757	757	757	757	757	757	757	757	676	726
Total ER Patients	120	17	40	15	20	15	20	20	20	20	20	20	20	20	20	20	20	20	20	20	20	7	12
Admitted	576	82	93	74	89	74	89	89	89	89	89	89	89	89	89	89	89	89	89	89	89	84	75
Transferred	2,290	327	348	323	320	323	320	320	320	320	320	320	320	320	320	320	320	320	320	320	320	323	318
Ambulance	1,723	246	264	240	239	240	239	239	239	239	239	239	239	239	239	239	239	239	239	239	239	250	241
Total ALS/BLS runs	567	81	84	83	81	83	81	81	81	81	81	81	81	81	81	81	81	81	81	81	81	73	77
911 Calls	8,085	1,155	1,342	1,153	1,104	1,153	1,104	1,104	1,104	1,104	1,104	1,104	1,104	1,104	1,104	1,104	1,104	1,104	1,104	1,104	1,078	1,037	
Transfers	5,485	784	809	658	765	658	765	765	765	765	765	765	765	765	765	765	765	765	765	765	765	872	786
OP Registrations	263	38	40	33	40	33	40	40	40	40	40	40	40	40	40	40	40	40	40	40	40	40	36
Rural Health Clinic	1,130	161	220	187	170	187	170	170	170	170	170	170	170	170	170	170	170	170	170	170	132	139	
Total RHC Visits	2,236	319	253	283	283	283	283	283	283	283	283	283	283	283	283	283	283	283	283	283	269	332	
Behavioral Health Patients Seen																							

Sierra Vista Hospital
Detailed Stats by Month
1/31/2025

(SUBJECT TO AUDIT)

	FY2025	Avg FY2025	Month Ending 6/30/2025	Month Ending 5/31/2025	Month Ending 4/30/2025	Month Ending 3/31/2025	Month Ending 2/28/2025	Month Ending 1/31/2025	Month Ending 12/31/2024	Month Ending 11/30/2024	Month Ending 10/31/2024	Month Ending 9/30/2024	Month Ending 8/31/2024	Month Ending 7/31/2024
Dietary														
Inpatient Meals	5,403	772						930	881	710	706	508	812	856
Outpatient Meals	845	121					140	128	118	131	115	115	117	96
Cafeteria Meals	42,414	6,059					6,361	6,152	5,821	6,069	5,543	5,958	6,510	6,510
Functions	2,131	304					302	325	285	344	172	357	346	
Laboratory														
In-house Testing	121,320	17,331					19,864	19,977	20,531	19,259	21,236	20,453	20,453	
Sent Out Testing	4,568	653					678	772	762	679	917	760	760	
Drugscreens	123	18					15	21	28	18	17	24	24	
Physical Therapy														
PT Visits	1,322	189												251
Tx Units	5,024	718												901
Outpatient	224	32						47	61	39	38	39	39	
Inpatient	228	33						29	44	40	60	55	55	
Radiology														
X-Ray Patients	3,412	487					518	475	494	482	493	511	439	439
CT Patients	3,047	435					465	407	444	388	450	455	438	438
Ultrasound Patients	1,134	162					141	130	162	165	189	185	162	162
Mammogram Patients	430	61					49	57	87	68	45	60	64	64
MRI Patients	361	52					59	52	29	55	48	55	63	63
Nuclear Medicine Patients	24	3					5	-	4	8	2	1	4	4
DEXA	118	17					11	17	17	22	14	14	16	21
Surgery														
Surgical Procedures - OR	109	16					-	-	6	33	21	26	23	23
GI Lab Scopes	84	12					-	-	6	28	16	18	16	16
Major Surgery	10	1					-	-	-	-	4	4	6	-
Minor Surgery Under TIVA/Sedation	21	3					-	-	-	11	1	1	2	7
Inpatient Procedures	-	-					-	-	-	-	-	-	-	-
Outpatient Procedures	94	13					-	-	5	33	17	22	22	17
Sleep Study														
Home Testing	22	3					4	3	4	5	4	4	-	2
Inhouse	39	6					3	2	6	11	12	12	4	1

Volume Trends



Sierra Vista Hospital
INCOME STATEMENT
January 31, 2025

	MONTH			YEAR TO DATE						
	Actual 1/31/25	Budget 1/31/25	Variance to Budget	Prior Year 1/31/24	Variance to Prior Year	Actual 1/31/25	Budget 1/31/25	Variance to Budget	Prior Year 1/31/24	Variance to Prior Year
	\$ 5,654,494	\$ 5,496,895	\$ 157,600	\$ 5,538,569	\$ 115,926	\$ 42,345,467	\$ 38,123,624	\$ 4,221,843	\$ 38,076,563	\$ 4,268,905
	\$ 2,510,927	\$ 2,517,803	\$ (6,876)	\$ 2,631,191	\$ (120,264)	\$ 20,434,443	\$ 17,462,180	\$ 2,972,262	\$ 17,383,139	\$ 3,051,304
	\$ 167,288	\$ 271,581	\$ (104,293)	\$ 262,860	\$ (95,572)	\$ 1,760,572	\$ 1,883,542	\$ (122,970)	\$ 1,960,388	\$ (199,815)
	\$ 550,883	\$ 112,709	\$ 438,174	\$ 129,404	\$ 421,479	\$ 2,251,607	\$ 781,691	\$ 1,469,916	\$ 794,723	\$ 1,456,884
	\$ 3,229,098	\$ 2,902,092	\$ 327,006	\$ 3,023,455	\$ 205,643	\$ 24,446,622	\$ 20,127,414	\$ 4,319,208	\$ 20,136,249	\$ 4,308,373
	\$ 2,425,396	\$ 2,597,095	\$ (171,699)	\$ 2,515,235	\$ (89,839)	\$ 17,926,949	\$ 18,012,113	\$ (85,164)	\$ 17,959,912	\$ (31,963)
	\$ 3,040,185	\$ 254,350	\$ 2,785,836	\$ 229,241	\$ 2,810,944	\$ 4,419,787	\$ 1,764,038	\$ 2,655,749	\$ 1,754,909	\$ 2,664,878
	\$ 442,020	\$ 375,358	\$ 66,661	\$ 354,985	\$ 87,035	\$ 2,415,473	\$ 2,603,292	\$ (187,820)	\$ 1,783,734	\$ 631,738
	\$ 5,907,601	\$ 3,226,803	\$ 2,680,798	\$ 3,099,461	\$ 2,808,140	\$ 24,762,208	\$ 22,379,443	\$ 2,382,765	\$ 21,497,555	\$ 3,264,653
	\$ 1,448,327	\$ 1,454,124	\$ (5,797)	\$ 1,319,351	\$ 128,976	\$ 9,750,511	\$ 10,085,051	\$ (334,540)	\$ 8,672,399	\$ 1,078,112
	\$ 1,204,476	\$ 1,202,601	\$ 1,875	\$ 1,115,860	\$ 88,616	\$ 8,084,935	\$ 8,340,623	\$ (255,688)	\$ 7,188,661	\$ 896,274
	\$ 220,322	\$ 219,829	\$ 493	\$ 181,278	\$ 39,044	\$ 1,487,886	\$ 1,524,617	\$ (36,731)	\$ 1,317,803	\$ 170,083
	\$ 25,529	\$ 31,694	\$ (8,164)	\$ 22,213	\$ 1,316	\$ 177,690	\$ 219,812	\$ (42,122)	\$ 165,935	\$ 11,755
	\$ 190,184	\$ 202,844	\$ (12,660)	\$ 202,691	\$ (12,507)	\$ 1,482,707	\$ 1,406,820	\$ 75,888	\$ 1,478,187	\$ 4,521
	\$ 1,026,962	\$ 977,725	\$ 49,236	\$ 1,151,016	\$ (124,054)	\$ 7,111,206	\$ 6,780,997	\$ 330,209	\$ 6,948,670	\$ 162,536
	\$ 189,507	\$ 185,756	\$ 3,752	\$ 187,317	\$ 2,190	\$ 1,364,934	\$ 1,288,305	\$ 76,629	\$ 1,280,103	\$ 84,831
	\$ 5,853	\$ 7,339	\$ (1,485)	\$ 6,116	\$ (263)	\$ 49,048	\$ 50,898	\$ (1,850)	\$ 101,836	\$ (\$52,788)
	\$ 39,661	\$ 49,847	\$ (10,186)	\$ 58,300	\$ (18,639)	\$ 322,014	\$ 345,712	\$ (23,698)	\$ 377,596	\$ (\$55,581)
	\$ 61,190	\$ 66,254	\$ (5,064)	\$ 82,734	\$ (21,544)	\$ 449,153	\$ 459,502	\$ (10,349)	\$ 529,049	\$ (\$79,896)
	\$ 155,314	\$ 149,274	\$ 6,040	\$ 88,962	\$ 66,352	\$ 1,058,460	\$ 1,035,287	\$ 23,172	\$ 578,526	\$ 479,934
	\$ 26,173	\$ 41,246	\$ (15,073)	\$ 77,061	\$ (50,888)	\$ 325,233	\$ 286,059	\$ 39,174	\$ 324,787	\$ 5,446
	\$ 3,143,171	\$ 3,134,407	\$ 8,764	\$ 3,173,548	\$ (30,377)	\$ 21,913,267	\$ 21,738,631	\$ 174,635	\$ 20,291,152	\$ 1,622,114
	\$ 2,764,430	\$ 2,672,034	\$ 92,396	\$ (74,087)	\$ 2,838,517	\$ 2,848,941	\$ 640,812	\$ 2,208,130	\$ 1,206,403	\$ 1,642,539
			44%	(2%)	49%	12%	3%	9%	6%	6%
	\$ 253,101	\$ 295,688	\$ (42,587)	\$ 291,365	\$ (38,264)	\$ 2,056,831	\$ 2,050,738	\$ 6,093	\$ 2,052,268	\$ 4,563
	\$ 75,982	\$ 81,222	\$ (5,240)	\$ 73,766	\$ 2,217	\$ 524,232	\$ 563,314	\$ (39,082)	\$ 519,567	\$ 4,665
	\$ 80,667	\$ 49,777	\$ 30,890	\$ 64,570	\$ 16,097	\$ 419,144	\$ 345,230	\$ 73,915	\$ 373,033	\$ 46,111
	\$ 409,751	\$ 426,687	\$ (16,936)	\$ 429,701	\$ (19,950)	\$ 3,000,208	\$ 2,959,282	\$ 40,926	\$ 2,944,869	\$ 55,339
	\$ 2,354,680	\$ (334,291)	\$ 2,688,971	\$ (503,788)	\$ 2,858,467	\$ (151,267)	\$ (2,318,470)	\$ 2,167,204	\$ (1,738,466)	\$ 1,587,200
			50%	(16%)	56%	(1%)	(10%)	10%	(8%)	7%

Sierra Vista Hospital
INCOME STATEMENT by Month
January 31, 2025

Description	Month Ending 6/30/2025	Month Ending 5/31/2025	Month Ending 4/30/2025	Month Ending 3/31/2025	Month Ending 2/28/2025	Month Ending 1/31/2025	Month Ending 12/31/2024	Month Ending 11/30/2024	Month Ending 10/31/2024	Month Ending 9/30/2024	Month Ending 8/31/2024	Month Ending 7/31/2024
Revenues												
Gross Patient Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Deductions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Contractual Allowances	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Bad Debt	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Deductions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue Deductions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Patient Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Net Patient Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Gross to Net %												
Other Operating Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Non-Operating Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Operating Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Expenses												
Salaries & Benefits	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Salary & Benefit Expense	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Contract Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Professional Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Leases/Rentals	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Utilities	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Repairs / Maintenance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Insurance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
EBITDA Margin												
EBITDA	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Non - Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Depreciation and Amortization	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Tax/Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Non Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NET INCOME (LOSS)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Net Income Margin												

Sierra Vista Hospital
TWELVE MONTH INCOME STATEMENT
 January 31, 2025

Description	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending
	1/31/2025	12/31/2024	11/30/2024	10/31/2024	9/30/2024	8/31/2024	7/31/2024	6/30/2024	5/31/2024	4/30/2024	3/31/2024	2/29/2024
Revenues												
Gross Patient Revenue	\$ 5,654,494	\$ 5,742,437	\$ 5,958,328	\$ 6,068,566	\$ 6,407,535	\$ 6,117,139	\$ 6,396,968	\$ 5,741,886	\$ 6,681,638	\$ 5,396,678	\$ 5,255,478	\$ 4,200,198
Revenue Deductions	2,510,927	2,669,871	2,988,783	3,264,731	2,678,727	3,000,044	3,321,360	2,877,694	3,417,518	2,777,194	2,436,641	2,107,232
Contractual Allowances	167,288	375,313	287,808	223,750	162,199	280,439	263,774	311,734	305,679	302,535	134,293	267,486
Bad Debt	550,883	252,625	256,637	209,944	545,447	293,346	142,724	90,773	53,221	34,769	124,204	152,185
Other Deductions	\$ 3,229,098	\$ 3,297,809	\$ 3,533,228	\$ 3,698,426	\$ 3,386,374	\$ 3,573,829	\$ 3,727,858	\$ 3,280,201	\$ 3,776,418	\$ 3,114,498	\$ 2,695,138	\$ 2,526,902
Other Patient Revenue	0	1,375	3,775	8,266	7,635	2,046	5,006	27,727	7,500	0	0	1,899
Net Patient Revenue	\$ 2,425,396	\$ 2,446,002	\$ 2,428,875	\$ 2,378,406	\$ 3,028,796	\$ 2,545,356	\$ 2,674,116	\$ 2,489,412	\$ 2,912,721	\$ 2,282,180	\$ 2,560,340	\$ 1,675,195
Gross to Net %	43%	43%	41%	39%	47%	42%	42%	43%	44%	42%	49%	40%
Other Operating Revenue	3,040,185	145,900	203,291	158,806	290,006	323,844	257,755	251,514	303,334	355,901	121,589	283,294
Non-Operating Revenue	442,020	312,485	296,805	328,569	628,466	214,579	192,549	277,759	234,113	291,074	165,153	196,225
Total Operating Revenue	\$ 5,907,601	\$ 2,904,387	\$ 2,928,971	\$ 2,865,781	\$ 3,947,269	\$ 3,083,779	\$ 3,124,420	\$ 3,018,685	\$ 3,450,168	\$ 2,929,155	\$ 2,847,082	\$ 2,154,714
Expenses												
Salaries & Benefits	1,448,327	1,254,985	1,400,071	1,437,569	1,451,433	1,357,932	1,400,193	1,302,813	1,418,983	1,355,557	1,342,407	1,256,661
Salaries	1,204,476	1,046,253	1,155,545	1,267,403	1,145,357	1,107,855	1,158,045	1,067,723	1,160,810	1,048,313	1,104,636	1,034,276
Benefits	220,322	182,144	217,302	142,695	280,625	225,724	219,074	206,427	216,641	273,001	194,115	191,366
Other Salary & Benefit Expense	23,529	26,588	27,224	27,471	25,451	24,353	23,074	28,664	41,533	34,242	43,656	31,019
Supplies	190,184	233,486	214,955	207,928	227,530	199,109	209,516	223,579	215,896	245,030	114,459	99,180
Contract Services	1,026,962	982,668	938,058	1,142,022	972,593	1,033,438	1,015,466	1,102,394	1,011,032	940,549	1,022,335	1,106,058
Professional Fees	189,507	190,653	190,026	194,776	215,418	204,868	179,686	183,410	194,380	181,355	183,410	177,735
Leases/Rentals	5,853	6,713	7,784	9,220	8,921	6,349	4,207	7,302	4,886	11,931	10,046	11,355
Utilities	39,661	42,718	43,988	34,600	52,043	55,040	53,964	56,931	43,717	41,233	41,540	36,049
Repairs / Maintenance	61,190	68,191	42,146	82,291	81,281	57,161	56,893	93,457	48,499	59,865	71,850	49,461
Insurance	155,314	157,503	155,474	122,239	155,084	157,370	155,474	87,741	88,136	88,984	87,752	90,569
Other Operating Expenses	26,173	36,561	32,520	63,845	66,421	34,847	64,866	33,054	30,458	57,129	41,147	24,234
Total Operating Expenses	\$3,143,171	\$2,973,480	\$3,025,023	\$3,294,489	\$3,230,725	\$3,106,113	\$3,140,266	\$3,090,681	\$3,055,987	\$2,981,631	\$2,914,947	\$2,851,302
EBITDA	\$2,764,430	(\$69,093)	(\$96,051)	(\$428,708)	\$716,544	(\$22,335)	(\$15,846)	(\$71,996)	\$394,181	(\$52,476)	(\$67,865)	(\$696,588)
EBITDA Margin	47%	-2%	-3%	-15%	18%	-1%	-1%	-2.4%	11%	-2%	-2%	-32%
Non - Operating Expenses												
Depreciation and Amortization	253,101	300,372	322,842	296,811	289,146	302,821	291,737	286,862	298,589	284,373	290,571	274,022
Interest	75,982	76,037	76,844	73,587	73,607	74,527	73,648	73,667	74,733	73,707	73,727	74,936
Tax/Other	80,667	73,376	41,458	58,524	42,130	69,313	53,675	59,099	51,127	44,418	37,287	33,304
Total Non Operating Expenses	\$409,751	\$449,785	\$441,144	\$428,922	\$400,884	\$446,662	\$419,060	\$419,629	\$424,448	\$402,498	\$401,585	\$382,262
NET INCOME (LOSS)	\$2,354,680	(\$518,878)	(\$537,195)	(\$857,630)	\$311,660	(\$468,997)	(\$434,906)	(\$491,624)	(\$30,267)	(\$454,973)	(\$469,449)	(\$1,078,850)
Net Income Margin	40%	(18%)	(18%)	(30%)	8%	(15%)	(14%)	(16.3%)	(1%)	(16%)	(16%)	(50%)

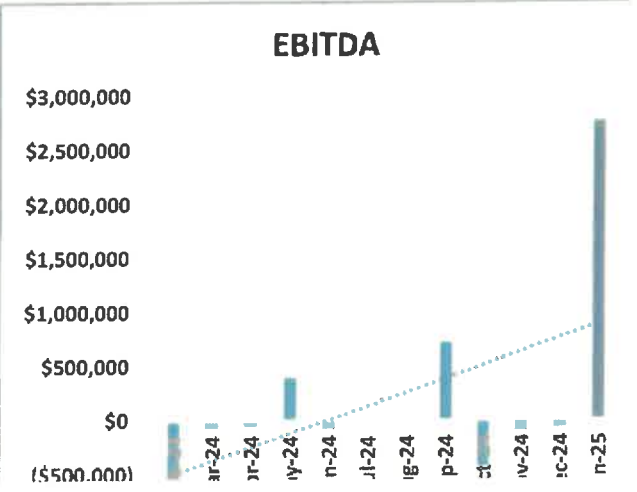
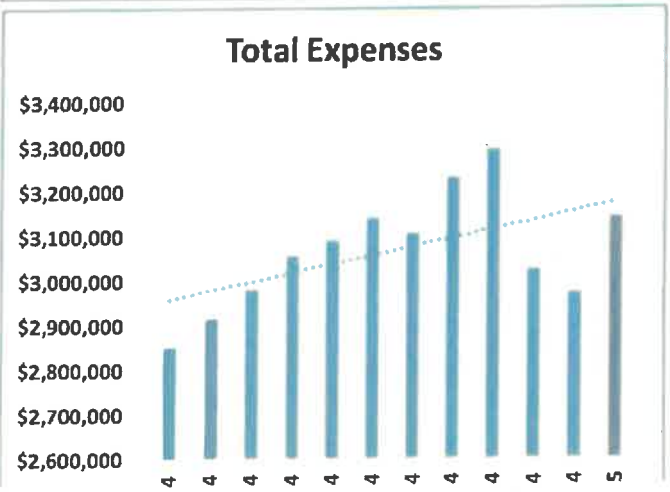
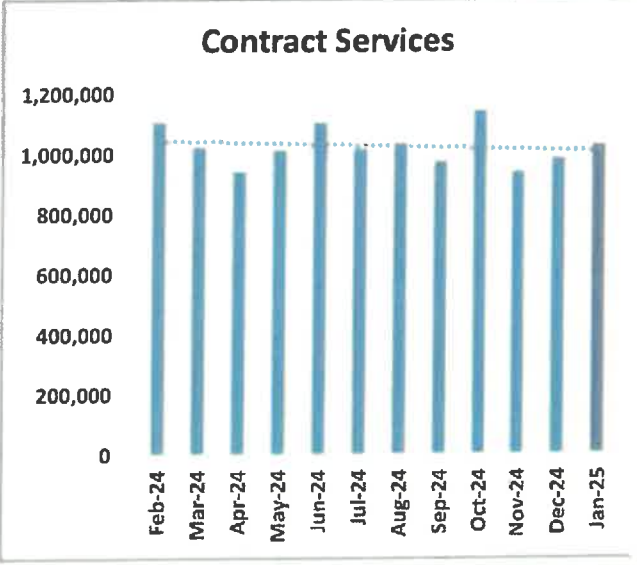
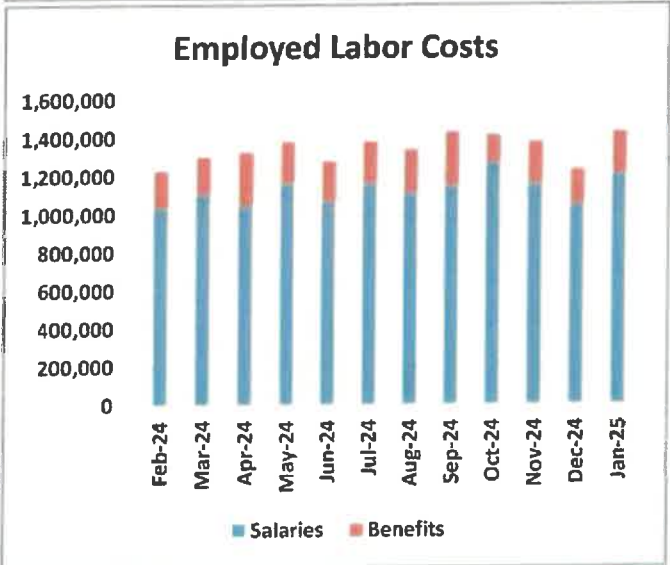
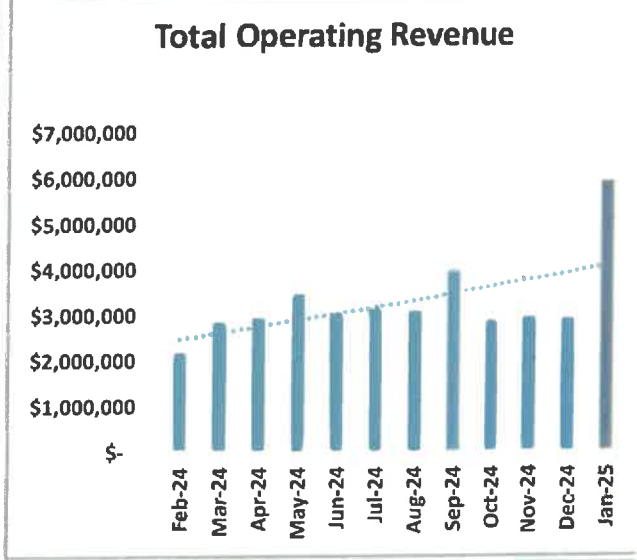
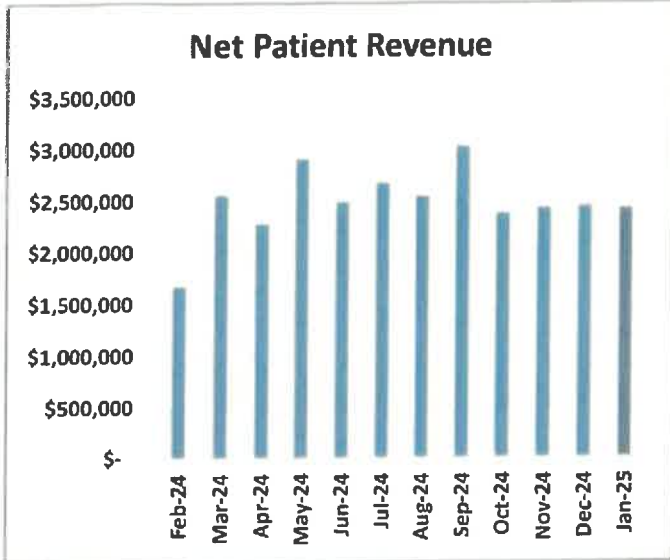
Sierra Vista Hospital
BALANCE SHEET
January 31, 2025

January 31, 2025 (Unaudited)	DESCRIPTION	June 30, 2024
	Assets	
	Current Assets	
\$ 9,409,738	Cash and Liquid Capital	\$ 5,740,889
\$ 109,990	US Bank Clearing	\$ 115,051
\$ 9,519,728	Total Cash	\$ 5,855,939
\$ 15,777,288	Accounts Receivable - Gross	\$ 14,714,146
\$ 11,915,665	Contractual Allowance	\$ 9,435,272
\$ 3,861,623	Total Accounts Receivable, Net of Allowance	\$ 5,278,874
\$ 509,239	Other Receivables	\$ 1,083,401
\$ 430,146	Inventory	\$ 383,474
\$ 169,174	Prepaid Expense	\$ 68,738
\$ 14,489,910	Total Current Assets	\$ 12,670,426
	Long Term Assets	
\$ 59,747,946	Fixed Assets	\$ 59,087,815
\$ 22,198,343	Accumulated Depreciation	\$ 20,148,771
\$ -	Construction in Progress	\$ -
\$ 37,549,603	Total Fixed Assets, Net of Depreciation	\$ 38,939,044
\$ 37,549,603	Total Long Term Assets	\$ 38,939,044
\$ 2,752,780	New Hospital Loan	\$ 1,942,930
\$ 54,792,293	Total Assets	\$ 53,552,400
	Liabilities & Equity	
	Current Liabilities	
\$ 1,239,322	Account Payable	\$ 1,632,554
\$ 1,081,841	Interest Payable	\$ 543,556
\$ 80,167	Accrued Taxes	\$ 59,574
\$ 782,168	Accrued Payroll and Related	\$ 570,609
\$ 150,000	Cost Report Settlement	\$ (487,000)
\$ 3,333,499	Total Current Liabilities	\$ 2,319,294
	Long term Liabilities	
\$ 28,632,746	Long Term Notes Payable	\$ 28,660,502
\$ 28,632,746	Total Long Term Liabilities	\$ 28,660,502
\$ 826,816	Unapplied Liabilities	\$ 667,868
\$ 469,194	Capital Equipment Lease	\$ 223,431
\$ 33,262,254	Total Liabilities	\$ 31,871,095
\$ 21,681,305	Retained Earnings	\$ 25,108,277
\$ (151,267)	Net Income	\$ (3,426,971)
\$ 54,792,293	Total Liabilities and Equity	\$ 53,552,400

Sierra Vista Hospital
BALANCE SHEET by Month
January 31, 2025

Assets	6/30/2025	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending
	5/31/2025	4/30/2025	3/31/2025	2/28/2025	1/31/2025	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending
	5/31/2025	4/30/2025	3/31/2025	2/28/2025	1/31/2025	12/31/2024	11/30/2024	10/31/2024	9/30/2024	8/31/2024	7/31/2024	7/31/2024	7/31/2024
Current Assets													
Cash and Liquid Capital	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
US Bank Clearing													
Total Cash	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Accounts Receivable - Gross													
Contractual Allowance													
Total Accounts Receivable, Net of Allowance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Receivables													
Inventory													
Prepaid Expense													
Total Current Assets	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Long Term Assets													
Fixed Assets													
Accumulated Depreciation													
Total Fixed Assets, Net of Depreciation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Long Term Assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
New Hospital Loan													
Total Assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Liabilities & Equity													
Current Liabilities													
Account Payable													
Interest Payable													
Accrued Taxes													
Accrued Payroll and Related													
Cost Report Settlement													
Total Current Liabilities	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Long Term Liabilities													
Long Term Notes Payable													
Total Long Term Liabilities	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Unapplied Liabilities													
Capital Equipment Lease													
Total Liabilities	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Retained Earnings													
Net Income													
Total Liabilities and Equity	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

Financial Trends



Sierra Vista Hospital

1/31/2025

Reserves

Medicare Liability ("Cost Report Settlement" on Balance Sheet)

Cost Report Bad Debt Write-Off Reserve/General Reserve

FY24 Cost Report Receivable

1/31/2025	Notation
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(150,000)

Total Liability (150,000)

**STATE OF NEW MEXICO
GOVERNMENTAL SERVICES AGREEMENT
BETWEEN
SIERRA VISTA HOSPITAL
AND
SIERRA COUNTY/SIERRA COUNTY REGIONAL DISPATCH AUTHORITY**

THIS AGREEMENT is made and entered into by and between Sierra Vista Hospital (SVH) and Sierra County/Sierra County Regional Dispatch Authority (SCRDA). Sierra County shall act as SCRDA's fiscal agent for this Services "Agreement".

THE PARTIES MUTUALLY AGREE:

1. Scope of Work: SCRDA agrees to:

A. Operate a combined communications and dispatch center to serve SVHEMS located in Sierra County, and

B. By Agreement termination date, provide SVH with a written listing of calls received involving incidents in Sierra County annotated by responding entity.

2 Compensation:

At the beginning of each Fiscal Year of this Agreement, SVH shall transfer to SCRDA \$70,342.00 for Fiscal Year (FY) 2025-2026 for a total not to exceed \$70,342.00, which shall include New Mexico Governmental Gross Receipts Taxes, if applicable. This amount is a maximum amount payable under the contract, and not a guarantee that the work assigned to be performed by SCRDA under this Agreement shall equal the amount stated herein. The parties do not intend to allow SCRDA to continue to provide services without compensation when the total compensation amount is reached. SCRDA is responsible for notifying SVH when the services provided under this Agreement reach the total compensation amount, except for the variance noted below. In no event shall SVH pay SCRDA for services in excess of the compensation listed herein without prior written amendment of this Agreement.

SVH understands that SCRDA derives the \$70,342.00 rate from the percentage of calls it received the previous year divided by the allocated budgeted amount. SCRDA reasonably believes that for planning purposes, SVH can anticipate a yearly budget amount for services of \$70,342.00, with a variance of 10-15% per annum.

SCRDA shall be responsible for paying New Mexico Governmental Gross Receipts taxes levied on amounts payable under this Agreement, if applicable.

3. Upon expiration or termination of this Agreement, if either party has property or funds in its possession belonging to the other, it shall return the property immediately upon demand, and it shall return the funds in proportion to the parties' original contribution.

4. Term.

This Agreement is for one (1) year from the date of approval by the Sierra County Board of County Commissioners (hereinafter "Board" or "County"). This Contract will automatically renew on an annual basis, for up to three (3) additional one (1) year terms unless terminated pursuant to Article 5 (Termination for Convenience), Article 6 (Termination for Cause), or Article 7 (Appropriations). In accordance with Section 13-1-150 NMSA 1978, no term for a professional services contract, including extensions and renewals, shall exceed four years, except as set forth in Section 13-1-150 NMSA 1978.

5. Termination: Either party may terminate this Agreement upon written notice delivered to the other at least thirty (30) days prior to the intended termination date. By such termination, neither party may nullify obligations or duties incurred prior to the termination date. If a party fails to fulfill this Agreement's terms, after the other party provides written notice as defined herein of the failure to perform and an opportunity to comply, the notifying party may immediately terminate this Agreement for breach of contract. These provisions are not exclusive and do not waive other legal rights and remedies afforded for default or breach of contract.

6. Appropriations: The terms of this Agreement are contingent upon sufficient appropriations and authorization by the Board for the performance of this Agreement. If the Board does not make sufficient appropriations and provide authorization, this Agreement shall terminate after a thirty (30) day written notice from the County to SVH. The Board's decision as to the availability of sufficient appropriations shall be accepted by the SVHEMS as a final decision. If the Board proposes an amendment to the Agreement to reduce funding, SVHEMS shall have the option to terminate the Agreement or to agree to the reduced funding, within thirty (30) days of receipt of the proposed amendment.

7. Status of SCRDA: The parties understand and agree that SCRDA and its agents and employees are independent contractors performing professional services for SVH and are not employees of SVH. SCRDA and its agents and employees shall not accrue leave, retirement, insurance, bonding, use of vehicles, or any other benefits afforded to employees of SVH due to this Agreement. SCRDA acknowledges that all sums received hereunder are reportable by SCRDA for tax purposes, including without limitation, self-employment and business income tax. SCRDA agrees not to purport to bind SVH unless SCRDA has express written authority to do so, and then only within the strict limits of that authority.

8. Assignment: SCRDA shall not assign or transfer any interest in this

Agreement or assign any claims for money due or to become due under this Agreement without SVHEMS's prior written approval.

9. Subcontracting: SCRDA shall not subcontract any portion of the services it agrees to perform under this Agreement.

10. Confidentiality: Any confidential information provided to or discovered by SCRDA in the performance of this Agreement shall be kept confidential and shall not be disclosed by SCRDA to any individual or organization without SVHEMS's prior written approval, or unless by Court Order.

11. Conflict of Interest: SCRDA warrants that it presently has no interest in and that it shall not acquire any interest, direct or indirect, which would conflict in any manner with performance or other services required under this Agreement. SCRDA certifies that it has followed the requirements of the Governmental Conduct Act, NMSA 1978, Sections 10-16-1 through -18, regarding contracting with a public officer or state employee.

12. Amendment: Other than the rate amendment and calculation of same noted in paragraph 2, the parties do not anticipate any amendments to this contract.

13. Waiver: No waiver of any breach of this Agreement or any of the terms or conditions hereof shall be a waiver of any other or subsequent breach; no waiver shall be valid or binding unless the same be in writing and signed by the party alleged to have granted the waiver.

14. Merger: This Agreement incorporates all the agreements, covenants and understandings between the parties hereto concerning the subject matter hereof, and all such covenants, agreements and understandings have been merged into this written Agreement. No prior agreement or understanding, verbal or otherwise, of the parties or their agents shall be valid or enforceable unless as embodied in this Agreement.

15. Penalties for Violation of Law: The Procurement Code, NMSA 1978, Sections 13-1-28 through 13-1-199, imposes civil and criminal penalties. The parties agree to consider the penalty provisions of the Procurement Code in the event the terms of this Agreement are violated.

16. Equal Opportunity Compliance: SCRDA and SVH agree to abide by all federal and state laws and rules and regulations, and executive orders of the Governor of the State of New Mexico, pertaining to equal employment opportunity. If a determination is made that SCRDA or SVH is not in compliance with these requirements during the life of this Agreement, SCRDA or SVH agree to take appropriate steps to correct these deficiencies.

17. Applicable Law: The laws of the State of New Mexico shall govern this Agreement. Venue shall be proper only in a New Mexico court of competent jurisdiction in accordance with NMSA 1978, Section 38-3-1 (G). By execution of this Agreement, the parties acknowledge and agree to the jurisdiction of the courts of the State of New Mexico over any lawsuits arising under or out of any term of this Agreement.

18. Compliance with Funding Source Conditions: SCRDA shall comply with all applicable state and federal statutes and regulations imposed as a consequence of funding pursuant to this Agreement.

19. Insurance Coverage: SCRDA shall provide SVH a statement indicating that the activities described in Paragraph 1 are covered by appropriate insurance as set forth in subparts (A) and (B) of this paragraph. SCRDA agrees that this insurance shall be secured in accordance with any method allowed by applicable law, including self-insurance, pooling of self-insured reserves or insurance provided by a third party, prior to commencing work under this Agreement and in no case later than fifteen (15) days after execution of this Agreement. SCRDA shall maintain continuous insurance coverage of the activities described in Paragraph 1, so long as this Agreement is in effect. Failure to maintain such insurance coverage is reason for immediate termination of this Agreement. SCRDA shall notify SVH prior to cancellation or expiration of any insurance required under this Agreement.

A. Worker's Compensation protection that complies with the requirements of the New Mexico Worker's Compensation Act, NMSA 1978, Sections 52-1-1, et seq., if applicable. If SCRDA fails to comply with the Workers Compensation Act and applicable rules when required to do so, SVH may terminate this Agreement under the Termination procedures noted in paragraph 5.

B. Comprehensive public liability protection covering property damage and personal injury liability that may arise under this Agreement and any amendments hereto, in amounts equal to the liability limits set forth in NMSA 1978, Section 41-4-19, as it may be amended from time to time.

20. Records and Audit: SCRDA shall maintain detailed time and expenditure records that indicate the date, time, nature and cost of services rendered during the Agreement's term and effect and retain them for seven (7) years after the termination date specified in Section 4, Term. These records shall be maintained and available within the State of New Mexico if SCRDA has an office within the state; otherwise, SCRDA shall make such records available to SVH within fifteen (15) days upon SVH's request, or within a reasonably mutual agreeable time determined by the parties. During this time, such records shall be subject to inspection by SVH, the Department of Finance ("DFA"), and the New Mexico State Auditor upon reasonable notice and under reasonable conditions. SVHEMS shall have the right to audit billings both before and after payment upon reasonable notice and under reasonable conditions. Payment under this Agreement shall not foreclose SVH's right to recover excessive or illegal payments. The periods of

inspection and audit may be extended for records that relate to litigation or settlement of claims arising out of performance of this Agreement and shall continue until all potential litigation, appeals, claims or exceptions have expired or been resolved.

21. Liability: Neither party shall be responsible for liability incurred due to the other party's acts or omissions in connection with this Agreement. Any liability claimed due to this Agreement is subject to the immunities and limitations of the New Mexico Tort Claims Act, NMSA 1978, Sections 41-4-1, et seq. as amended as well as applicable contract law, and common law of the State of New Mexico.

22. Minimum Wage Rate: If applicable, SCRDA shall comply with minimum wage rates as established by the New Mexico Department of Workforce Solutions, Labor and Industrial Division, and with all other applicable requirements of that Division, including posting of the wage rates in a prominent location on the site for hiring and performing of this Agreement.

23. Invalid Term or Condition: If any term or condition of this Agreement shall be held invalid or unenforceable, the remainder of this Agreement shall not be affected and shall be valid and enforceable.

24. Enforcement of Agreement: A party's failure to require strict performance of any provision of this Agreement shall not waive or diminish that party's right thereafter to demand strict compliance with that or any other provision. No waiver by a party of any of its rights under this Agreement shall be effective unless express and in writing, and no effective waiver by a party of any of its rights shall be effective to waive any other rights.

25. Authority: If SCRDA is other than a natural person, the individual(s) signing this Agreement on behalf of SCRDA represent and warrant that he or she has the power and authority to bind SCRDA, and that no further action, resolution, or approval from SCRDA is necessary to enter into a binding contract.

26. Notice:

Any notice required to be given to either party by the Agreement shall be in writing and shall be delivered in person, by courier service or by U.S. mail, either first class or certified, return receipt requested, postage prepaid, as follows:

To SVH:

CEO at SVH
800 East Ninth Avenue
Truth or Consequences, NM 87901

To SCRDA:

Michelle Atwell, Director
Sierra County Regional Dispatch Authority
1712 N. Date Suite G
Truth or Consequences, NM 87901

IN WITNESS WHEREOF, the parties hereto have herein below executed this Agreement.

SIERRA VISTA HOSPITAL

By: _____ Date: _____
CEO or Designee

SIERRA COUNTY/SIERRA COUNTY REGIONAL DISPATCH AUTHORITY

By: _____ Date: _____
Authorized Representative Signature

Printed Name and Title

BOARD OF SIERRA COUNTY REGIONAL DISPATCH AUTHORITY

APPROVED, ADOPTED AND PASSED on this 14th day of May, 2025.

Deb Stubblefield, Chair

Amber Vaughn, Vice Chair

Luis Tavizon, Board Member

Gary Whitehead, Board Member

Josh Baker, Board Member

Mike Williams, Board Member

Attest:

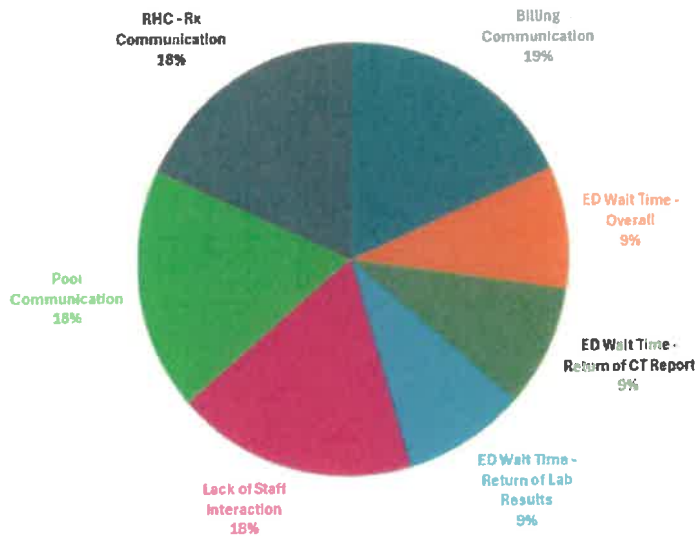
Michelle Atwell
Sierra County Regional Dispatch Authority Secretary



Patient Experience Report – March 25, 2025

Zachary Heard, Patient Experience Officer

I. Assessment of Patient and Visitor Complaints/Comments: Feb 14, 2025 - Mar 18, 2025

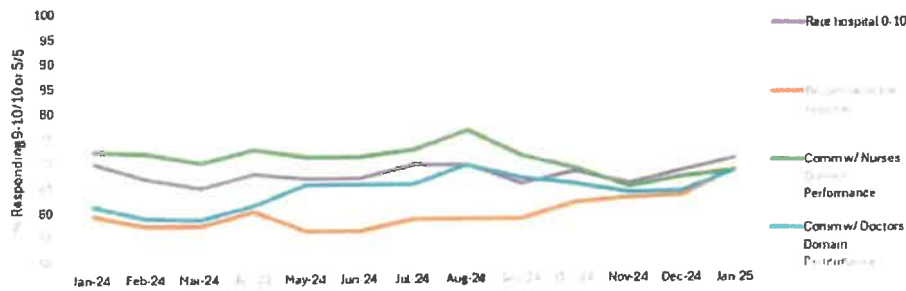


Average Time from Order to Result

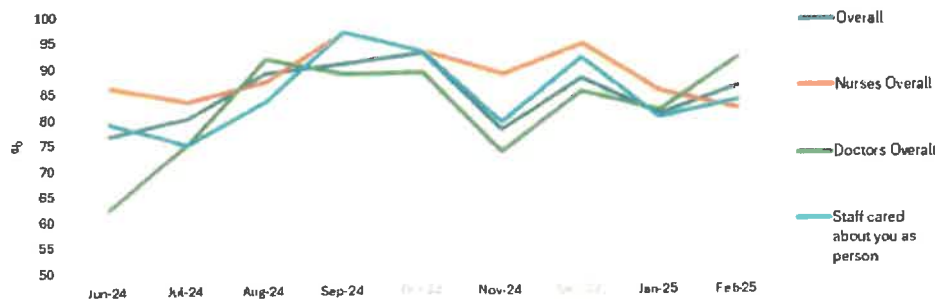
X-Ray	CT	Labs
1:16	1:49	0:38

II. Press Ganey Trending

Inpatient Survey Responses - Overall Scores (Top Box)



ED Survey Responses - Overall Scores (Average %)



Lowest Scored Questions	Average (%)
Care Transitions	35.2
Hosp staff took preferences into account	27.6
Good understanding managing health	31.5
Understood purpose of taking meds	46.4
Staff describe medicine side effect	42.9
Quietness of hospital environment	54.9
Doctors explained in way you understand	54.4

Lowest Scored Questions	Average (%)
Doctors informative regarding treatment	80.5
Doctors' concern for comfort	80.0
Doctors include you in treatment decision	81.8

III. In-Progress Actions

- AIDET Training - Acknowledge, Introduce, Duration, Explain, Thank you**
Will begin educating staff on AIDET framework. ED, Med/Surg, Registration, Clinic.
- Adding Clinic and "Pulse Check" Surveys** – Adding RHC to Survey Vendor. Creating on-site, quick surveys to get immediate feedback.

IV. Positives

Gem and Rock Show – Obtained emails for SVH Newsletter. Very positive interactions with community.

ED Staff & Dr Compliments	4	RHC Staff Compliments	4
EMS Staff Compliments	3	Appreciated Correction of Issues	1
Registration Staff Compliments	3		

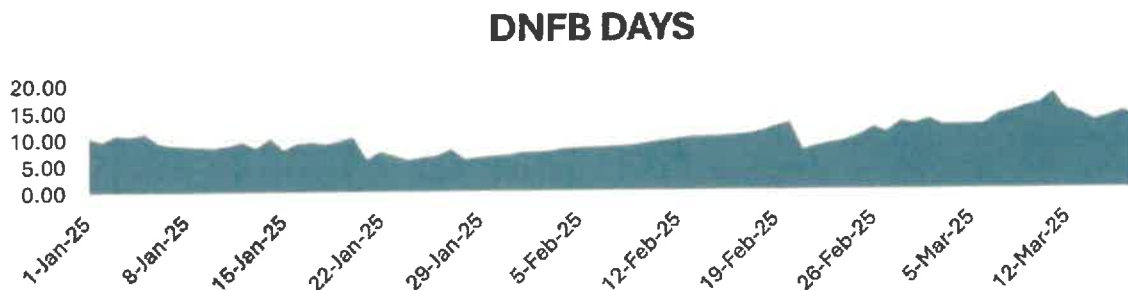
CEO Report

Dr. Don Bates

03/18/2025

1. **Amplify Update:**

a. DNFB – March 17, 2025, ~ 13.57 days



b. A/R Days – March 17, 2025, ~ 69.85 days (excluding self-pay)

c. Validation Rate – 72.5%

2. **Cash on Hand** – March 17, 2025 – ~59 days (\$6,853,015.31)
3. **RHC Update/Provider Recruitment:** Kellye Foster started as the new Director of Provider Services on March 10, 2025.
4. **Resignation:** LJ requested to go ahead and transition on March 19, 2025.
5. **Service Line Updates:** Both general surgeons from Three Crosses will tour our surgery department on March 25th and Dr. Mysore (GI surgeon) will tour on Saturday, March 22nd.
6. **CHNA:** The Administration team continues to work on the CHNA and are now starting the process of creating a strategic plan.
7. **RFP for New Rehabilitative Services Building:** The Admin Team are in the process of initiating RFP to start the process towards building a new Rehabilitative Services building. We need to move forward on the buildout prior to July to get in line and ask for additional funding for our building project.

8. **Arena Health Agreement:** After assessing the annualized patient volume related to this agreement (78 encounters) at an expense of \$213,770.21 with payments amounting to \$20,2121.19 we showed a net loss of \$193,663.20. I am negotiating an arrangement with Dr. V. to pay \$290 per telemedicine encounter and 50% of his liability insurance. The hospital will retain all billing.
9. **Radiology Changes:** Promoted Tawny Carrillo to Lead Tech in Radiology.
10. **Behavioral Health Expansion:** Met with Dr. Diocares, Ashlee, and Zach to discuss the utilization of our healthcare delivery grant on behavioral health expansion. The discussion focused on the creation of both a geropsych IOP and a child/adolescent IOP.
11. **Community Health Foundation:** We received a check from Mark Filosa and Melissa Holton for \$159,000 from the Community Health Founda Thrift Store to purchase a new portable Phillips ultrasound.